

FY02/18 Interim Results Presentation ONWARD HOLDINGS CO.,LTD.

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-ONWARB-


From Shirotan ga Ippai! on official Shirotan TV by Creative Yoko

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## Sales

## Operating profit

## Recurring <br> 2.2 billion yen

 profit
## 115.4 billion yen

1.4 billion yen
(-3.4\% YoY and $+1.7 \%$ vs. forecast)
(+170.1\% YoY and $+138.2 \%$ vs. forecast)
(+87.0\% YoY and $+65.4 \%$ vs. forecast)

## Net income 2.3 billion yen

(+46.8\% YoY and $+33.5 \%$ vs. forecast)

Sales reached the Company's 1H forecasts, and all profit categories significantly exceeded forecasts.


Sales: Discontinuation of businesses and brands caused a 5.4 billion yen reduction. Excluding these factors, 1 H sales of existing business rose 1.3 billion yen ( $+1.1 \%$ ).
Operating profit: Favorable 1 H performance pushed profit above forecasts.
Extraordinary gains and losses: Sales of fixed assets generated extraordinary gains.
(Fukuoka: 3.6 billion yen)


## Segment Performance

(1) E-Commerce
(2) Overseas
(3) Domestic Subsidiaries

Achieved accelerated growth in e-commerce segment.
Europe and Asia were below profit forecasts.
Favorable performance at main domestic subsidiaries.
Robust performance in core and mainstay brands boosted profitability.



Note: YoY figures have changed due to a revision in internal standards.

## Achieved accelerated growth in e-commerce segment.

- Maintained the share of direct operating e-commerce sales at more than $70 \%$ of total sales.
Achieved growth while maintaining high percentage of direct e-commerce sales, centered on Onward Crosset, the Group's official site for direct fashion sales.
- Measures to strengthen e-commerce boosted sales.

|  | Direct <br> Sales | Other <br> Companies |
| :---: | :---: | :---: |
| Domestic | $76 \%$ | $24 \%$ |
| Overseas | $42 \%$ | $58 \%$ |
| Total | Direct <br> operating <br> e-commerce <br> sales: <br> $74 \%$ | Other <br> companies, <br> malls: <br> $26 \%$ |

Stepped up initiatives in all areas: product development, inventory control, and sales promotion.

|  |  |
| :---: | :---: |
|  |  |

- Strengthened pre-order and online-only products.

Pre-order sales growth expanded sales of full-price items.

- Increased efficiency through inventory consolidation.

Responded smoothly to requests for out-of-stock items, and increased sales efficiency.

- Strengthened sales promotional campaigns related to holidays and events.

Ran Premium Friday and other linked sales promotional campaigns.

- Expanded new customers by adding item and brand categories.

Increased the scope of products handled, including foods and select items, expanded contact points with customers.

|  |  | (Million Yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| *Before consolidated eliminations |  | FY02/18 |  |  |  |  |  |  |
| Overseas |  | 1H Results |  |  |  | 2H Forecasts |  |  |
|  |  | FY02/18 | FY02/17 | Change | YoY (\%) | FY02/18 | Change | vs. Forecasts (\%) |
| Europe | Sales <br> Operating Profit | $\begin{array}{r} 19,743 \\ -1,155 \end{array}$ | $\begin{array}{r} 20,807 \\ -557 \end{array}$ | $\begin{array}{r} -1,064 \\ -598 \end{array}$ | $\begin{gathered} -5.1 \% \\ \end{gathered}$ | $\begin{array}{r} 18,974 \\ -821 \end{array}$ | $\begin{array}{r} 769 \\ -334 \end{array}$ | $4.1 \%$ |
| Asia | Sales <br> Operating Profit | $\begin{array}{r} 2,870 \\ -146 \end{array}$ | $2,575$ <br> 61 | $\begin{array}{r} 295 \\ -207 \\ \hline \end{array}$ | $\begin{gathered} 11.5 \% \\ \hline \end{gathered}$ | 3,164 -46 | $\begin{aligned} & -294 \\ & -100 \end{aligned}$ | $-9.3 \%$ |
| US | Sales <br> Operating Profit | $2,728$ | $\begin{array}{r} 2,475 \\ 129 \end{array}$ | $\begin{gathered} 253 \\ -63 \end{gathered}$ | $\begin{gathered} 10.2 \% \\ -48.8 \% \end{gathered}$ | $\begin{array}{r} 2,899 \\ 58 \end{array}$ | $\begin{array}{r} -171 \\ 8 \end{array}$ | $\begin{gathered} -5.9 \% \\ 13.8 \% \end{gathered}$ |
| Overseas Total | Sales <br> Operating Profit | $\begin{array}{r} 25,341 \\ -1,235 \end{array}$ | $\begin{array}{r} 25,857 \\ -367 \end{array}$ | $\begin{aligned} & -516 \\ & -868 \end{aligned}$ | $\begin{gathered} -2.0 \% \\ \hline \end{gathered}$ | $\begin{array}{r} 25,037 \\ -809 \end{array}$ | $\begin{array}{r} 304 \\ -426 \end{array}$ | $1.2 \%$ |

## Europe and Asia were below profit forecasts.

## Europe

<Onward Luxury Group>
Wholesale struggled for licensed brands and Jil Sander.
<JOSEPH>
Gross profit margin fell due to difficult sales of the 2017S/S main collection.

Asia
Sales in China struggled in sales push in former New Year's shopping rush.

US
In North America, steady performance in physical store sales and e-commerce.
Resort business was solid, due to efforts to attract Asian tourists.

| *Before consolidated eliminations |  | (Million Yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY02/18 |  |  |  |  |  |  |
| Main Domestic Subsidiaries |  | 1H Results |  |  |  | 2H Forecasts |  |  |
|  |  | FY02/18 | FY02/17 | Change | YoY (\%) | FY02/18 | Change | v. Forecasis (\%) |
| Onward Trading | Sales Operating Profit | $\begin{array}{r} 9,535 \\ 760 \end{array}$ | $\begin{array}{r} 8,267 \\ 635 \end{array}$ | $\begin{array}{r} 1,268 \\ 125 \end{array}$ | $\begin{aligned} & 15.3 \% \\ & 19.7 \% \end{aligned}$ | $\begin{array}{r} 8,320 \\ 651 \end{array}$ | $\begin{array}{r} 1,215 \\ 109 \end{array}$ | $\begin{aligned} & 14.6 \% \\ & 16.7 \% \end{aligned}$ |
| Chacott | Sales Operating Profit | $\begin{array}{r} 5,851 \\ 469 \end{array}$ | $\begin{array}{r} 5,849 \\ 496 \end{array}$ | 2 | $\begin{gathered} 0.0 \% \\ -5.4 \% \end{gathered}$ | $\begin{array}{r} 5,932 \\ 492 \end{array}$ | -81 -23 | $\begin{aligned} & -1.4 \% \\ & -4.7 \% \end{aligned}$ |
| Creative Yoko | Sales Operating Profit | $\begin{array}{r} 2,908 \\ 9 \end{array}$ | $\begin{array}{r} 2,847 \\ -43 \end{array}$ | $\begin{aligned} & 61 \\ & 52 \end{aligned}$ | 2.1\% | $\begin{array}{r} 2,808 \\ -30 \\ \hline \end{array}$ | $\begin{array}{r} 100 \\ 39 \end{array}$ | $3.6 \%$ |
| Island | Sales Operating Profit | $\begin{array}{r} 4,269 \\ 485 \end{array}$ | $\begin{array}{r} \hline 3,970 \\ 376 \end{array}$ | $\begin{aligned} & 299 \\ & 109 \end{aligned}$ | $\begin{array}{r} 7.5 \% \\ 29.0 \% \end{array}$ | $\begin{array}{r} 4,120 \\ 381 \end{array}$ | 149 104 | $3.6 \%$ $27.3 \%$ |
| Onward Creative Center | Sales Operating Profit | 1,488 42 | 1,849 39 | -361 3 | $-19.5 \%$ $7.7 \%$ | 1,600 36 | -112 6 | $\begin{gathered} -7.0 \% \\ 16.7 \% \end{gathered}$ |
| Other | Sales Operating Profit | $\begin{array}{r} 5,643 \\ -377 \end{array}$ | $\begin{array}{r} 8,206 \\ -1,419 \end{array}$ | $\begin{array}{r} -2,563 \\ 1,042 \end{array}$ | ${ }^{-31.2 \%}$ | $\begin{array}{r} 5,949 \\ -457 \end{array}$ | $\begin{array}{r}-306 \\ 80 \\ \hline\end{array}$ | -5.1\% |
| Total Domestic Subsidiaries | Sales Operating Profit | $\begin{array}{r} 29,694 \\ 1,388 \\ \hline \end{array}$ | $\begin{array}{r} 30,988 \\ 84 \\ \hline \end{array}$ | $\begin{array}{r} -1,294 \\ 1,304 \end{array}$ | $-4.2 \%$ $1,552.4 \%$ | $\begin{array}{r} 28,729 \\ 1,073 \\ \hline \end{array}$ | 965 315 | $3.4 \%$ $29.4 \%$ |

## Favorable performance at main domestic subsidiaries.

## Main Domestic Subsidiaries

Onward Trading
Sales and profit outpaced forecasts due to the increase in uniform sales.
$\square$ Chacott
E-commerce and cosmetics businesses expanded.

- Creative Yoko

Favorable performance of mainstay pet-related products, in addition to the sales
expansion of character goods and toys.
Island
Enhanced product strategy led to higher sales of full-priced items, e-commerce sales doubled.
Onward Creative Center
Robust performance in the dental business and increase in external orders improved the gross profit margin.

## Other

In addition to liquidations and new subsidiaries, profitability at existing subsidiaries improved.


## Robust performance in core and mainstay brands boosted profitability.

- Solid performance by core and mainstay brands.

In addition to the improvement in total sales of core brands ( $+1 \%$ YoY), favorable performance of main brands such as JOSEPH,TOCCA, and any SiS.

- E-commerce growth accelerated.

Favorable performance for Onward Crosset, 1H e-commerce sales reached 6.5 billion yen ( $+42 \%$ YoY).

- Improvement of full-priced item sales.

Each brand department strengthened communication between planning and production division and sales department (of physical stores and e-commerce), leading to more accurate product offerings.

By holding back on initial introductions of spring/summer items, increased mid-season production in response to sales trends.

- Lower costs due to discontinuation of unprofitable brands and stores: 0.6 billion yen reduction.

No change in full-year forecasts

| FY02/18 | 1H Results |  |  | 2H Forecasts |  |  | Full-Year Forecasts |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY02/18 | Change | YoY (\%) | FY02/18 | Change | YoY (\%) | FY02/18 | FY02/17 | Change | YoY (\%) |
| Sales | 115,400 | -4,095 | -3.4\% | 123,900 | -1,505 | -1.2\% | 239,300 | 244,900 | -5,600 | -2.3\% |
| Gross Profit | 53,735 | $-1,844$ | -3.3\% | 58,965 | 1,282 | 2.2\% | 112,700 | 113,262 | -562 | -0.5\% |
| (\% of sales) | 46.6\% |  | 0.1\% | 47.6\% |  | 1.6\% | 47.1\% | 46.2\% |  | 0.9\% |
| SG\&A Expenses | 52,306 | -2,744 | -5.0\% | 54,694 | 685 | 1.3\% | 107,000 | 109,059 | -2,059 | -1.9\% |
| (\% of sales) | 45.3\% |  | -0.8\% | 44.1\% |  | 1.0\% | 44.7\% | 44.5\% |  | 0.2\% |
| Operating Profit | 1,429 | 900 | 170.1\% | 4,271 | 597 | 16.2\% | 5,700 | 4,203 | 1,497 | 35.6\% |
| (\% of sales) | 1.2\% |  | 0.8\% | 3.4\% |  | 0.5\% | 2.4\% | 1.7\% |  | 0.7\% |
| Recurring Profit | 2,150 | 1,000 | 87.0\% | 4,950 | 523 | 11.8\% | 7,100 | 5,577 | 1,523 | 27.3\% |
| (\% of sales) | 1.9\% |  | 0.9\% | 4.0\% |  | 0.5\% | 3.0\% | 2.3\% |  | 0.7\% |
| Net Income | 2,269 | 723 | 46.8\% | 3,031 | -167 | -5.2\% | 5,300 | 4,744 | 556 | 11.7\% |
| (\% of sales) | 2.0\% |  | 0.7\% | 2.4\% |  | -0.2\% | 2.2\% | 1.9\% |  | 0.3\% |

- Full-year sales expected to grow to 2.6 billion yen ( $+1.1 \%$ YoY) based on existing business, excluding impact of discontinued businesses and brands ( 8.2 billion yen for the full year).
- All profit categories forecast to be up for the full year, as well.



## Segment Forecasts

## (1) E-Commerce

(2) Overseas
(3) Domestic Subsidiaries

Further growth in domestic and overseas e-commerce expected to deliver fullyear sales of 21.0 billion

Full-year sales expected to grow, thanks to increase in new businesses.
Maintain measures to improve earnings at existing, new and liquidating subsidiaries.

Increased sales of core and mainstay brands due to growth in e-commerce and acceleration of omnichannel strategy.

## E-commerce

- Target 2 H sales of 12.3 billion yen ( $+40 \% \mathrm{YoY}$ ).
- Grow further by expanding pre-order/limited-edition items and stepping up online sales promotions.


## Overseas

(Europe)

- Increase sales through launch of newly licensed brands by the Onward Luxury Group.
- Beginning with the 2018 spring/summer collection, wholesale orders expected to improve due to Luke and Lucie Meier having started their careers as creative directors for Jil Sander.
- Improve JOSEPH sales through steady performance of 2017 fall/winter collection.
(Asia)
- Set up specialized team to concentrate on expanding Nijusanku in the Chinese market.
- Commence sales of Nijusanku GOLF in South Korea, opened 14 stores in the 2017 fall/winter season.
(US)
- Planning to open new J.Press store in North America (at the Yale Club of New York City in October 2017).
- In resorts, sales expected to fall due to lower island visits to Guam, stemming from geopolitical risk.


## Domestic subsidiaries

- In addition to contribution from new and liquidating subsidiaries, higher sales expected at existing subsidiaries
- Promote expansion into new growth fields. (Creative Yoko) $\Rightarrow$ Start a license business using the company's original character, Shirotan. (Chacott) $\quad \Rightarrow$ Expand the cosmetics business.


## Onward Kashiyama

- Sales of core and mainstay brands expected to rise through e-commerce growth and promotion of the omnichannel strategy.
- For Jiyuku, launching an "own-media" strategy to approach customers directly, publishing first Jiyuku magazine: "Another Door."
At the same time, accelerate omnichannel efforts by revamping the website and in-store promotions.


## 1. Financial Strategy

Supported by a sound capital base, improve capital efficiency by proactively investing in the growth strategy and maintaining appropriate shareholder returns.
(1) Sound capital base
(2) Proactive investment in the growth strategy
(3) Appropriate shareholder returns

- Maintain a high shareholders' equity ratio (FY02/17: 59.8\%).
- Manage assets efficiently, making proactive use of surplus cash.
-Reduce interest-bearing debt.
-Open new stores, renovate existing stores, and invest in new businesses.
- Consider M\&A.
- Improve ROE (2.8\% in FY02/17 to 5.0\% in FY02/19).
- Target dividend payout ratio: $35 \%$ or more.
- Sustainable shareholder returns linked to performance.


## 2. Financial Situation

(1) Cash and Deposits, and Loans Payable

|  | FY02/15 | FY02/16 | FY02/17 |
| :--- | ---: | ---: | ---: |
| Cash and Deposits | 31.1 | 29.4 | 26.1 |
| Loans Payable | 66.7 | 65.2 | 40.8 |
| (Change) | 7.8 | -1.5 | -24.4 |
| Net Cash | -35.6 | -35.8 | -14.7 |

(3) Other Management Indicators

|  | FY02/16 | FY02/17 | FY02/18 Forecast |
| :--- | ---: | ---: | ---: |
| Dividend per Share (Yen) | 24 | 24 | 24 |
| Dividend Payout Ratio | $86.5 \%$ | $74.0 \%$ | $64.5 \%$ |
| Dividend Yield | $3.5 \%$ | $2.9 \%$ | - |
| Total Shareholder Return Ratio | $139.9 \%$ | $206.8 \%$ | $130.5 \%$ |

(2) Shareholder Returns

|  | FY02/16 | FY02/17 | FY02/18 Forecast |
| :--- | ---: | ---: | ---: |
| Shareholders' Equity Ratio | $54.2 \%$ | $59.8 \%$ | $59.0 \%$ |
| EPS (Yen) | 28.27 | 31.47 | 36.64 |
| BPS (Yen) | $1,101.2$ | $1,116.5$ | $1,131.9$ |
| P/B Ratio (Times) | 0.6 | 0.7 | 0.8 |

## 3. Improving ROE

In addition to improving profitability, improve ROE by returning profits to shareholders through share buybacks, the sale of investment securities and assets, and regular review of capital polices, including dividend increases.
(1) Target: ROE of 5\% by FY02/19

| <Forecast> FY02/18 ROE of $3.3 \%$ |
| :--- |
| Sales: JPY239.3bn; net income: JPY5.3bn; shareholders' equity: JPY161.1bn |

<Target> FY02/19 ROE of 5.0\%
Sales: JPY280.0bn; net income: JPY8.Obn; shareholders' equity: JPY160.0bn
(2) Plans and results
(1) Share buybacks: Proactive share buybacks to improve shareholder returns
[Treasury stock: holdings and plans]
FY02/16 Acquired 3 million shares Retired 5 million shares

FY02/17 Acquired 7.97 million shares
1 H FY02/18 Acquired 1 million shares
2H FY02/18 Plan to acquire 3 million shares
Totals: Acquired 15 million shares Retired 5 million shares)
Plan for FY02/18 25.6 million shares (Ownership ratio of 15.3\%)
[Uses for treasury stock] $\diamond$ Continue holding $\diamond$ Retire $\diamond$ Use in shares swaps during M\&A
(2) Sale of shares: Continue sale of shares, including by unwinding cross-shareholdings
(3) Sale of assets: Efficient investment and effective utilization of buildings and land
<Sale of assets>
In 1H FY02/18, sold 6.15 billion yen in assets, with gain on sale of 3.6 billion yen
(4) Dividend policy: Appropriate allocation of profits in line with stable ongoing growth in operating performance Consider dividend increases as performance improves

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## DATA BOOK

## Results and Forecasts for Main Subsidiaries

(Million Yen)

| Business Results by Segment |  |  | 1H FY02/18 Results |  |  |  | 2H FY02/18 Forecasts |  |  |  | FY02/18 Full-Year Forecasts |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Sales |  | Operating Profit |  | Sales |  | Operating Profit |  | Sales |  |  | Operating Profit |  |  |
|  |  |  | FY02/18 | Change | FY02/18 | Change | FY02/18 | Change | FY02/18 | Change | FY02/18 | FY02/17 | Change | FY02/18 | FY02/17 | Change |
|  | Onward HD + Onward Kashiyama |  | 64,881 | -2,317 | 3,078 | 936 | 74,419 | 521 | 4,922 | 226 | 139,300 | 141,096 | -1,796 | 8,000 | 6,838 | 1,162 |
|  |  | Onward Trading | 9,535 | 1,268 | 760 | 125 | 7,050 | -490 | 467 | -157 | 16,585 | 15,807 | 778 | 1,227 |  | -32 |
|  |  | Chacott | 5,851 | 2 | 469 | -27 | 5,508 | 229 | 249 | 30 | 11,359 | 11,128 | 231 | 718 | 715 | 3 |
|  |  | Creative Yoko | 2,908 | 61 | 9 | 52 | 3,505 | -109 | 298 | 31 | 6,413 | 6,461 | -48 | 307 | 224 | 83 |
|  |  | Island | 4,269 | 299 | 485 | 109 | 4,733 | 312 | 594 | -3 | 9,002 | 8,391 | 611 | 1,079 | 973 | 106 |
|  |  | Onward Creative Center | 1,488 | -361 | 42 | 3 | 1,662 | 70 | 42 | 6 | 3,150 | 3,441 | -291 | 84 | 75 | 9 |
|  |  | Other | 5,643 | -2,563 | -377 | 1,042 | 5,796 | -1,561 | -263 | 1,317 | 11,439 | 15,563 | -4,124 | -640 | -2,999 | 2,359 |
|  | Domestic Subsidiary Total |  | 29,694 | -1,294 | 1,388 | 1,304 | 28,254 | -1,549 | 1,387 | 1,224 | 57,948 | 60,791 | -2,843 | 2,775 | 247 | 2,528 |
| Domestic Total |  |  | 94,575 | -3,611 | 4,466 | 2,240 | 102,673 | -1,028 | 6,309 | 1,450 | 197,248 | 201,887 | -4,639 | 10,775 | 7,085 | 3,690 |
|  | $\begin{aligned} & \text { 음 } \\ & \text { 흘 } \end{aligned}$ | Onward Luxury Group | 14,424 | -275 | -595 | -466 | 16,656 | 2,341 | 68 | -122 | 31,080 | 29,014 | 2,066 | -527 | 61 | -588 |
|  |  | JOSEPH Group | 4,552 | -810 | -599 | -114 | 5,714 | 902 | 308 | 170 | 10,266 | 10,174 | 92 | -291 | -347 | 56 |
|  |  | Other | 767 | 21 | 39 | -18 | 756 | -71 | 74 | 27 | 1,523 | 1,573 | -50 | 113 | 104 | 9 |
|  | Europe To |  | 19,743 | -1,064 | -1,155 | -598 | 23,126 | 3,172 | 450 | 75 | 42,869 | 40,761 | 2,108 | -705 | -182 | -523 |
|  | Asia Total |  | 2,870 | 295 | -146 | -207 | 4,173 | 365 | 12 | 153 | 7,043 | 6,383 | 660 | -134 | -80 | -54 |
|  | US Total |  | 2,728 | 253 | 66 | -63 | 2,619 | -510 | -175 | 0 | 5,347 | 5,604 | -257 | -109 | -46 | -63 |
| Overseas Total |  |  | 25,341 | -516 | -1,235 | -868 | 29,918 | 3,027 | 287 | 228 | 55,259 | 52,748 | 2,511 | -948 | -308 | -640 |
| Total | (Simple Ag | gate) | 119,916 | -4,127 | 3,231 | 1,372 | 132,591 | 1,999 | 6,596 | 1,678 | 252,507 | 254,635 | -2,128 | 9,827 | 6,777 | 3,050 |
| Elimi | ations |  | -4,516 | 32 | -1,802 | -472 | -8,691 | -3,504 | -2,325 | -1,081 | -13,207 | -9,735 | -3,472 | -4,127 | -2,574 | -1,553 |
| Cons | olidated Tot |  | 115,400 | -4,095 | 1,429 | 900 | 123,900 | -1,505 | 4,271 | 597 | 239,300 | 244,900 | -5,600 | 5,700 | 4,203 | 1,497 |

## Capital Expenditures

|  | FY02/11 | FY02/12 | FY02/13 | FY02/14 | FY02/15 | FY02/16 | FY0217 | FY02/18 1HResulis |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cons. | 5,405 | 6,230 | 8,948 | 16,750 | 26,884 | 15,955 | 10,599 | 5,257 | 10,300 |
| $\begin{gathered} \text { HD+ } \\ \text { Kashivama } \end{gathered}$ | 3,232 | 3,320 | 5,044 | 12,309 | 22,626 | 11,106 | 3,711 | 3,636 | 6,800 |

## Depreciation

|  | FY02/11 | FY02/12 | FY02/13 | FY02/14 | FY02/15 | FY02/16 | FY02/17 | FY02/18 <br> 1HResulis | FY02/18 <br> FFil-Year <br> FFreaast |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Cons. | 5,642 | 5,478 | 5,721 | 6,202 | 7,218 | 7,799 | 6,662 | 3,020 | 6,300 |
| HD+ <br> Kashiyama | 3,590 | 3,374 | 3,263 | 3,168 | 3,495 | 4,056 | 4,079 | 1,815 | 3,800 |

## By Apparel Type

|  | 1H FY02/18 Results |  |  | 2H FY02/18 Forecasts |  |  | FY02/18 Full-Year Forecasts |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | 1HFY02/17 | YoY (\%) | Amount | 1 H FY02/17 | YoY (\%) | Amount | 1H FY02/17 | YoY (\%) |
| Men's | 14,551 | 15,177 | -4.1\% | 17,852 | 18,117 | -1.5\% | 32,403 | 33,294 | -2.7\% |
| Women's | 45,892 | 47,435 | -3.3\% | 51,142 | 50,398 | 1.5\% | 97,034 | 97,833 | -0.8\% |
| Children's | 2,971 | 2,980 | -0.3\% | 3,635 | 3,739 | -2.8\% | 6,606 | 6,719 | -1.7\% |
| Others | 1,466 | 1,606 | -8.7\% | 1,791 | 1,644 | 8.9\% | 3,257 | 3,250 | 0.2\% |
| Total | 64,881 | 67,198 | -3.4\% | 74,419 | 73,898 | 0.7\% | 139,300 | 141,096 | -1.3\% |

## By Distribution Channel

|  | 1H FY02/18 Results |  |  | 2H FY02/18 Forecasts |  |  | FY02/18 Full-Year Forecasts |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | 1H FY02/17 | YoY (\%) | Amount | $1 \mathrm{HFY} 02 / 17$ | YoY (\%) | Amount | 1HFY02/17 | YoY (\%) |
| Department Stores | 44,242 | 46,623 | -5.1\% | 51,680 | 52,918 | -2.3\% | 95,922 | 99,541 | -3.6\% |
| New Distribution Channels | 16,912 | 16,868 | 0.3\% | 19,276 | 17,652 | 9.2\% | 36,188 | 34,520 | 4.8\% |
| Specialty Stores | 1,682 | 1,669 | 0.8\% | 1,841 | 1,786 | 3.1\% | 3,523 | 3,455 | 2.0\% |
| Chain Stores | 116 | 131 | -11.5\% | 146 | 161 | -9.3\% | 262 | 292 | -10.3\% |
| Others | 1,929 | 1,907 | 1.2\% | 1,476 | 1,381 | 6.9\% | 3,405 | 3,288 | 3.6\% |
| Total | 64,881 | 67,198 | -3.4\% | 74,419 | 73,898 | 0.7\% | 139,300 | 141,096 | -1.3\% |

## Floor Space

|  |  | FY02/12 |  | FY02/13 |  | FY02/14 |  | FY02/15 |  | FY02/16 |  | FY02/17 |  | 1H FY02/18 |  | FY02/18 Full-Year Forecast |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Department Stores | Sales (Million Yen) | 115,579 | -2.9\% | 119,376 | 3.3\% | 117,429 | -1.6\% | 113,869 | -3.0\% | 104,555 | -8.2\% | 99,541 | -4.8\% | 44,242 | -5.1\% | 95,922 | -3.6\% |
|  | Sales Floor Area (sq. m) | 159,682 | -1.5\% | 155,986 | -2.3\% | 146,215 | -6.3\% | 140,767 | -3.7\% | 134,861 | -4.2\% | 130,410 | -3.3\% | 127,342 | -4.8\% | 126,366 | -3.1\% |
| New Distribution Channels | Sales (Million Yen) | 26,361 | -2.9\% | 29,564 | 12.2\% | 33,395 | 13.0\% | 35,067 | 5.0\% | 35,210 | 0.4\% | 34,520 | -2.0\% | 16,912 | 0.3\% | 36,188 | 4.8\% |
|  | Sales Floor Area (sq. m) | 84,500 | -1.2\% | 86,449 | 2.3\% | 84,257 | -2.5\% | 86,254 | 2.4\% | 86,204 | -0.1\% | 69,438 | -19.4\% | 65,626 | -16.0\% | 65,293 | -6.0\% |

## Monthly Sales

| Month | Mar. | Apr. | May | Q1 | Jun. | Jul. | Aug. | Q2 | 1 H |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\%$ | -8 | -2 | -4 | -5 | -1 | -5 | 3 | -2 | -3 |

Sales of Key Brands
(Million Yen)

| Sales of Key Brands |  |  |  | (Million Yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Brand | 1H FY02/18 Results |  |  | 2H FY02/18 Forecasts |  |  | FY02/18 Full-Year Forecasts |  |  | $\begin{aligned} & \hline \text { \% of Total } \\ & \text { (Full-Year } \\ & \text { Forecasts) } \\ & \hline \end{aligned}$ |
|  | 1HFY02/18 | 1H FY02/17 | YoY (\%) | 2H FY02/18 | 2H FY02/17 | YoY (\%) | FY02/18 | FY02/17 | YoY (\%) |  |
| Nijyusanku (women's) | 13,241 | 13,085 | 1\% | 14,986 | 14,079 | 6\% | 28,227 | 27,164 | 4\% |  |
| Kumikyoku (women's) | 4,816 | 4,840 | $\pm 0 \%$ | 5,482 | 5,085 | 8\% | 10,298 | 9,925 | 4\% |  |
| ICB (women's) | 3,843 | 3,857 | $\pm 0 \%$ | 5,310 | 4,975 | 7\% | 9,153 | 8,832 | 4\% | 41\% |
| Jiyuku (women's) | 4,500 | 4,420 | 2\% | 5,529 | 4,992 | 11\% | 10,029 | 9,412 | 7\% |  |
| Core Brands: Total | 26,400 | 26,202 | 1\% | 31,307 | 29,131 | 7\% | 57,707 | 55,333 | 4\% |  |
| J.Press (men's, women's, children's) | 4,277 | 4,321 | -1\% | 4,829 | 4,845 | $\pm 0 \%$ | 9,106 | 9,166 | -1\% |  |
| Calvin Klein Platinum Label (men's, women's) | 1,971 | 2,009 | -2\% | 2,455 | 2,431 | 1\% | 4,426 | 4,440 | $\pm 0 \%$ |  |
| gotairiku (men's) | 2,566 | 2,618 | -2\% | 2,106 | 2,016 | 4\% | 4,672 | 4,634 | 1\% |  |
| SONIA RYKIEL COLLECTION (women's) | 1,306 | 1,370 | -5\% | 1,651 | 1,689 | -2\% | 2,957 | 3,059 | -3\% |  |
| DAKS (men's, golf) | 1,232 | 1,308 | -6\% | 1,411 | 1,483 | -5\% | 2,643 | 2,791 | -5\% | 77\% |
| Paul Smith (women's) | 2,073 | 1,962 | 6\% | 2,519 | 2,338 | 8\% | 4,592 | 4,300 | 7\% |  |
| JOSEPH (men's, women's) | 2,309 | 2,212 | 4\% | 2,821 | 2,694 | 5\% | 5,130 | 4,906 | 5\% |  |
| JANE MORE (women's) | 1,032 | 1,151 | -10\% | 1,110 | 1,124 | -1\% | 2,142 | 2,275 | -6\% |  |
| TOCCA (women's, children's) | 1,771 | 1,710 | 4\% | 2,132 | 1,965 | 8\% | 3,903 | 3,675 | 6\% |  |
| Personal Order (men's) | 2,545 | 2,645 | -4\% | 2,749 | 2,697 | 2\% | 5,294 | 5,342 | -1\% |  |
| Nijyusanku Men's Casual (men's, golf) | 2,366 | 2,474 | -4\% | 2,620 | 2,632 | $\pm 0 \%$ | 4,986 | 5,106 | -2\% |  |
| Key Department Store Brands: Total | 49,848 | 49,982 | $\pm 0 \%$ | 57,710 | 55,045 | 5\% | 107,558 | 105,027 | 2\% |  |
| any FAM (women's, children's) | 3,229 | 3,269 | -1\% | 3,430 | 3,598 | -5\% | 6,659 | 6,867 | -3\% |  |
| any SiS (women's) | 4,371 | 4,224 | 3\% | 4,893 | 4,734 | 3\% | 9,264 | 8,958 | 3\% | 11\% |
| New Distribution Channels Core Brands: Total | 7,600 | 7,493 | 1\% | 8,323 | 8,332 | $\pm 0 \%$ | 15,923 | 15,825 | 1\% |  |
| Key Brands: Total | 57,448 | 57,475 | $\pm 0 \%$ | 66,033 | 63,377 | 4\% | 123,481 | 120,852 | 2\% | 89\% |

Note: Only brands with over 3.0 billion yen in full-year sales are listed.

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