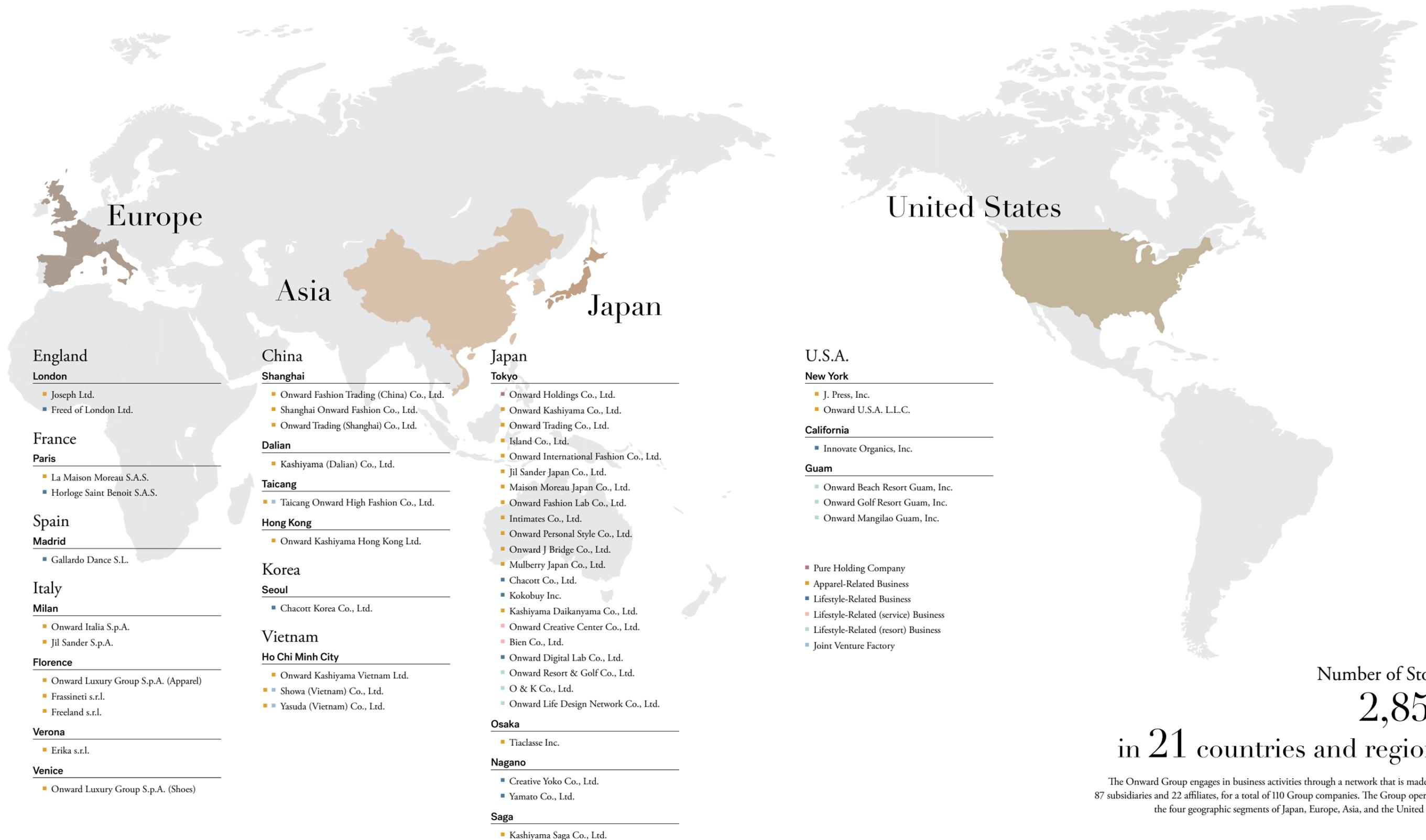


# Our Network

As of August 31, 2019



Number of Stores  
**2,855**  
in **21** countries and regions

The Onward Group engages in business activities through a network that is made up of 87 subsidiaries and 22 affiliates, for a total of 110 Group companies. The Group operates in the four geographic segments of Japan, Europe, Asia, and the United States.