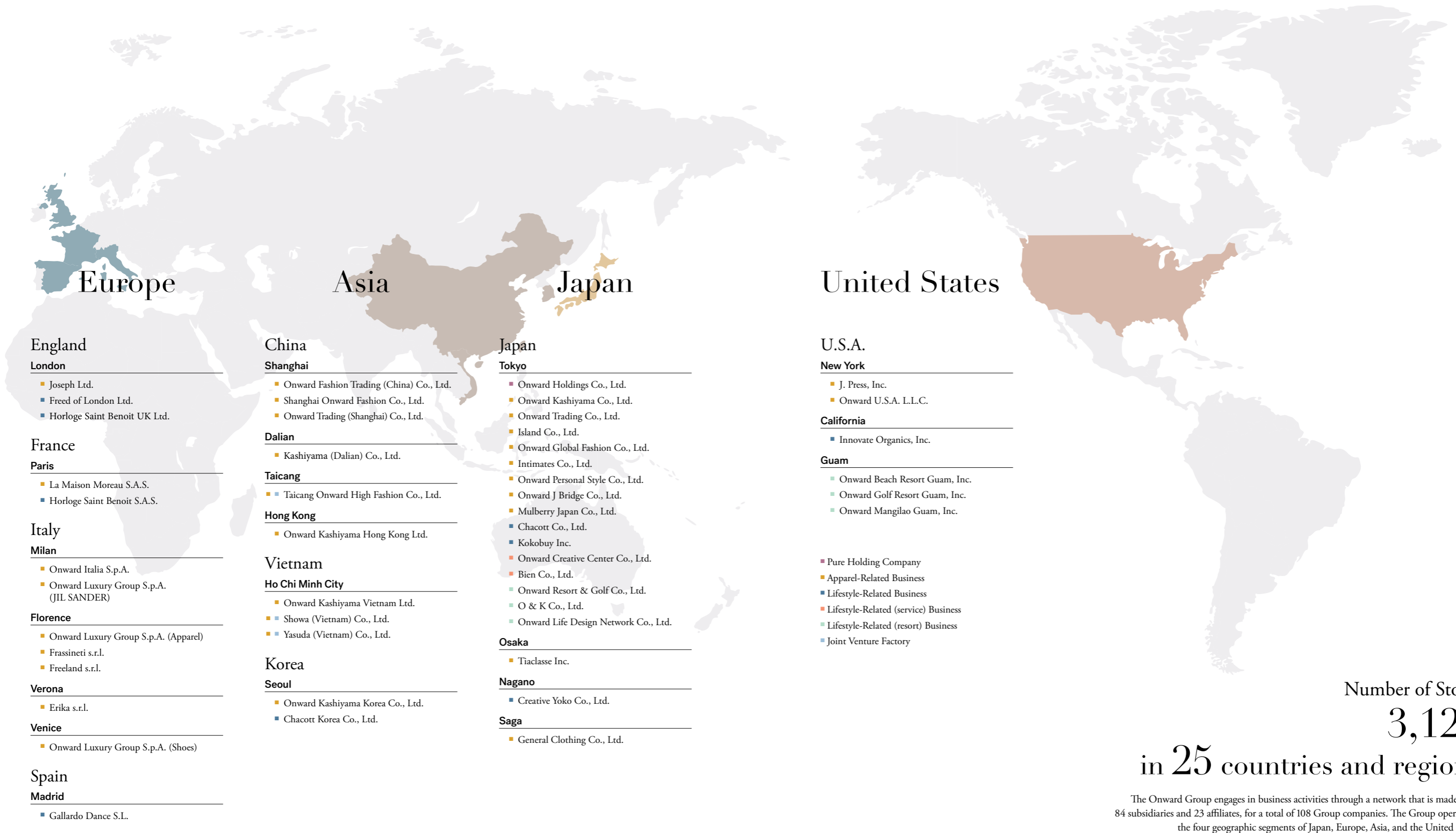


# Our Network

(As of August 31, 2018)



Number of Stores  
**3,127**  
in 25 countries and regions

The Onward Group engages in business activities through a network that is made up of 84 subsidiaries and 23 affiliates, for a total of 108 Group companies. The Group operates in the four geographic segments of Japan, Europe, Asia, and the United States.